

Investor Relations Presentation September 2023



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QNB at a Glance

QNB is a strong and highly rated bank with international footprint





USD 39.1 Bn	USD 3.26 Bn	
Market Cap.	Net Profit ²	
USD 325.8 Bn	USD 0.33	
Assets	EPS	
/ 100010	EF3	

Top-tier credit ratings

<u>Bn</u>	A+	Aa3
	Standard & Poor's	Moody's
	F 001 S	
	AA	Α
	Capital Intelligence	Fitch



#1 bank in the Middle East and Africa across all balance sheet metrics



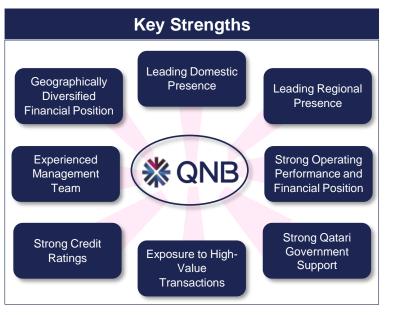
International network with presence in more than 28 countries



Most valuable banking brand in the Middle East and Africa, worth USD 7.7 Bn¹



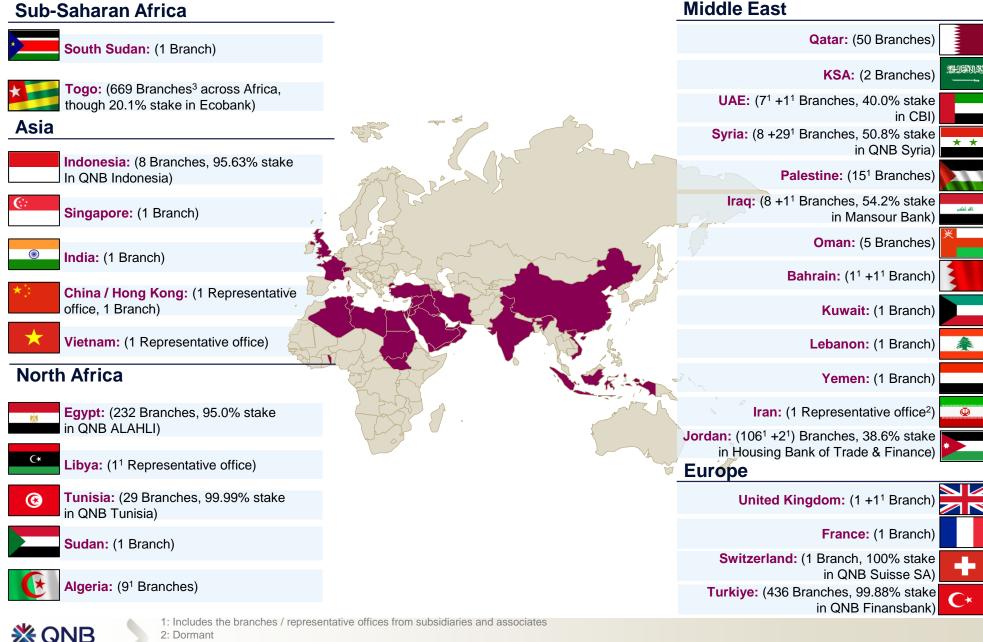
About 30,000 employees operating from more than 900 locations





QNB's International Footprint

Sub-Saharan Africa

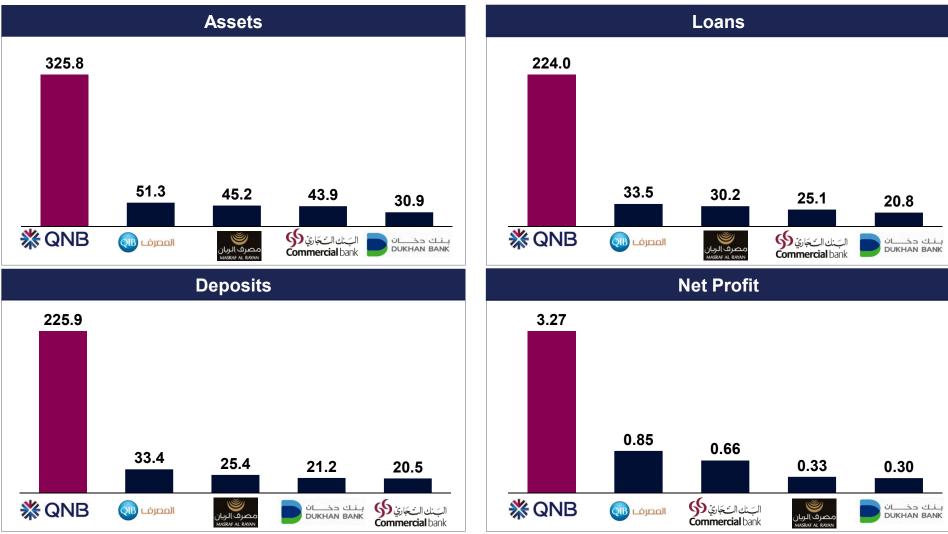




QNB Comparative Positioning – Qatar and MEA

Top 5 Listed Domestic Banks – September 2023

QNB continues to excel in the domestic market

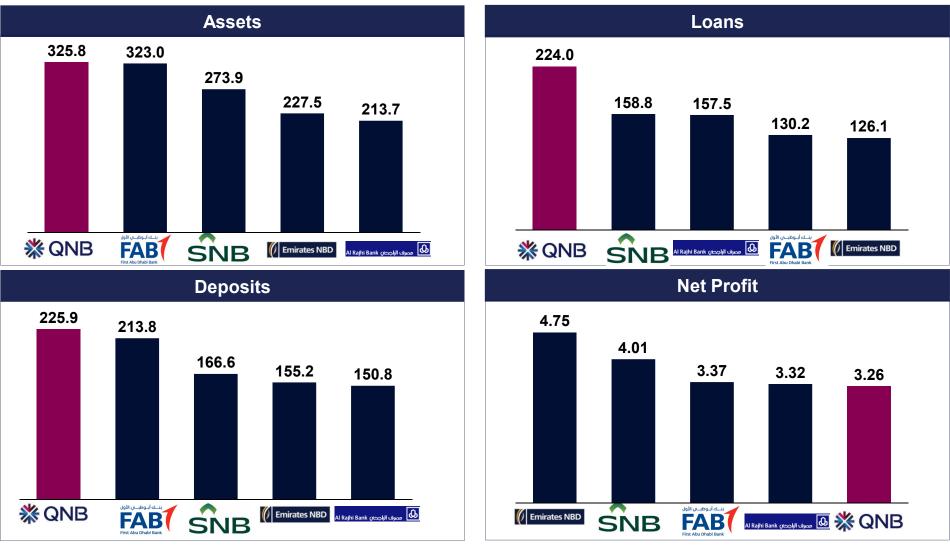




Note: All amounts are in USD billions Source: Banks' September 2023 Press Release or Financial Statements, if available Banks listed on Qatar Stock Exchange.

Top 5 Listed MEA Banks – September 2023

QNB maintains its position as the leading bank in the region across all balance sheet categories





QNB is the leading financial institution in the MEA region with regards to brand value

Brand value (USD Bn)





Financial Highlights

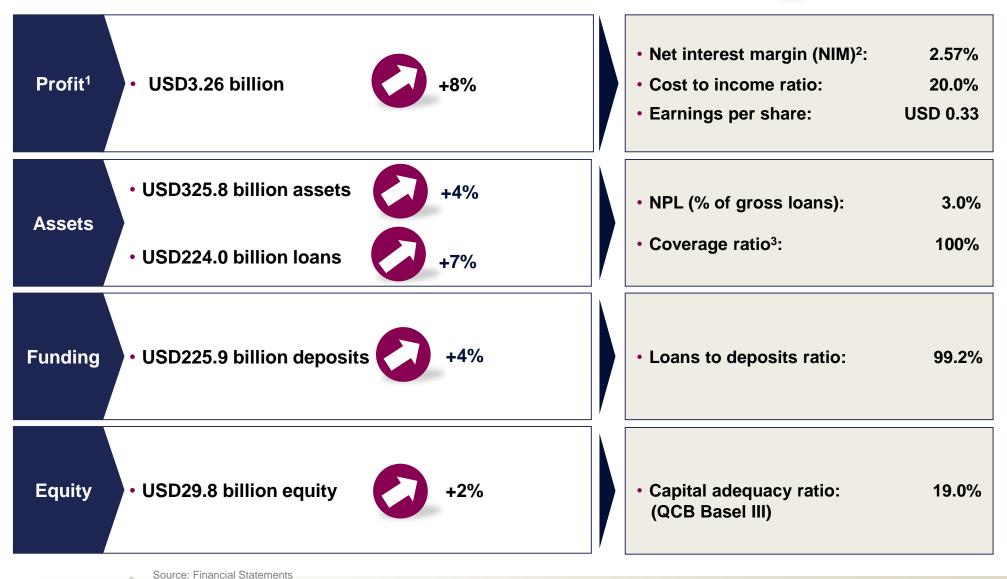
QNB Group demonstrate sustainable growth

Financial Highlights (as at 30 September 2023)

💥 QNB



Growth vs. September 2022



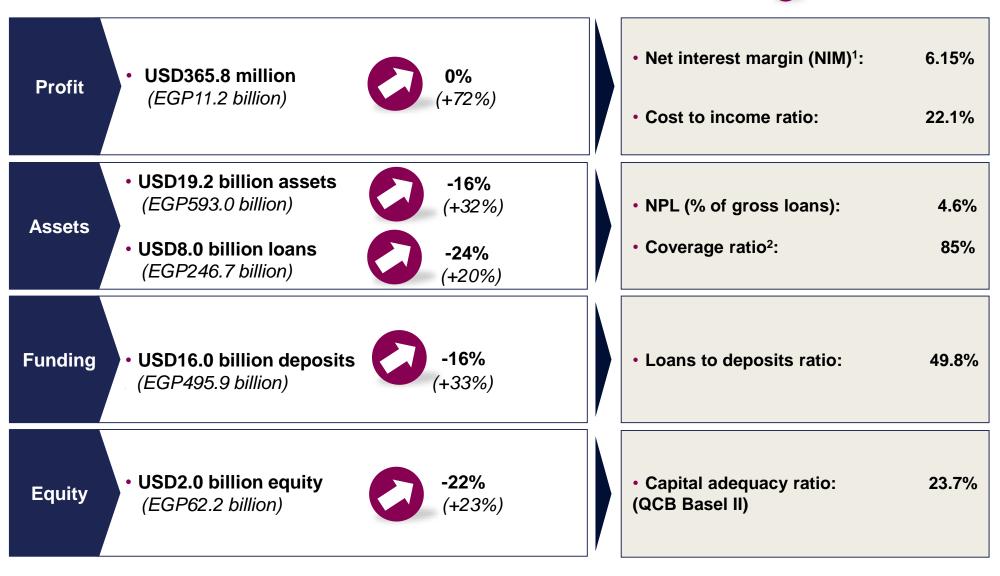
Profit Attributable to Equity Holders of the Bank
 Net interest margin calculated as net interest income over average earnings assets excluding the impact of inflation accounting
 Based on Stage 3 provisions, excluding interest accrued

QNB ALAHLI Financial Highlights (as at 30 September 2023)

💥 QNB

C

Growth vs. September 2022



Source: QNB ALAHLI under International Financial Reporting Standards 1: Net interest margin calculated as net interest income over average earnings assets on a standalone basis 2: Based on Stage 3 provisions

QNB FINANSBANK Financial Highlights (as at 30 September 2023)

Growth vs. September 2022

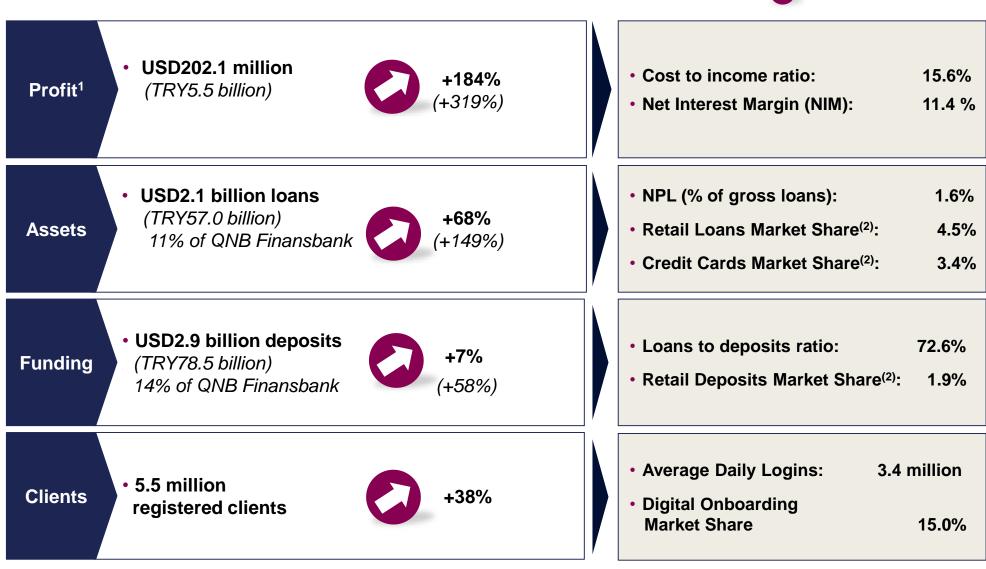
Profit	• USD280.3 million (TRY7.7 billion)	-15% (+26%)	 Net interest margin (NIM)¹: Cost to income ratio: 	7.00% 25.8%
Assets	 USD33.4 billion assets (TRY914.4 billion) USD19.6 billion loans (TRY537.5 billion) 	+6% (+56%) +11% (+65%)	 NPL (% of gross loans): Coverage ratio²: 	1.3% 166%
Funding	• USD21.1 billion deposits (TRY578.7 billion)	+7% (+58%)	 Loans to deposits ratio: 	92.9%
Equity	• USD3.0 billion equity (TRY81.2 billion)	+21% (+79%)	• Capital adequacy ratio: (QCB Basel III) After BRSA Relaxation Measures	13.1% 14.3%

Source: QNB Finansbank under International Financial Reporting Standards 1: Net interest margin calculated as net interest income over average earnings assets on a standalone basis 2: Based on Stage 3 provisions

X QNB

Enpara Digital Bank (pro-forma standalone operations)

Financial Highlights (as at 30 September 2023)

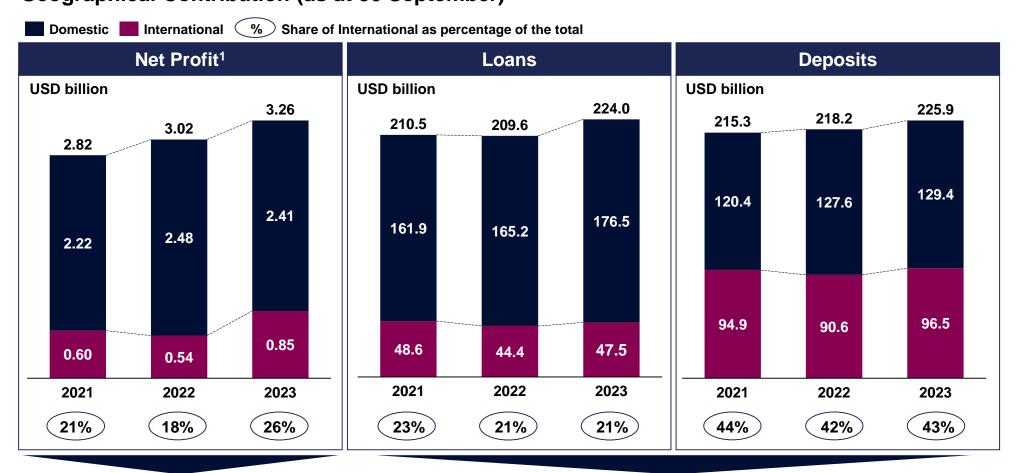


Enpara is currently the Digital Banking division of QNB Finansbank. QNB Finansbank has announced in Q4 2022 to assess a potential spin-off of its Digital Banking operations. The above are selected financial highlights of these operations:

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Growth vs. September 2022

Strong domestic franchise with widespread geographical footprint contributes to diversification and growth Geographical Contribution (as at 30 September)



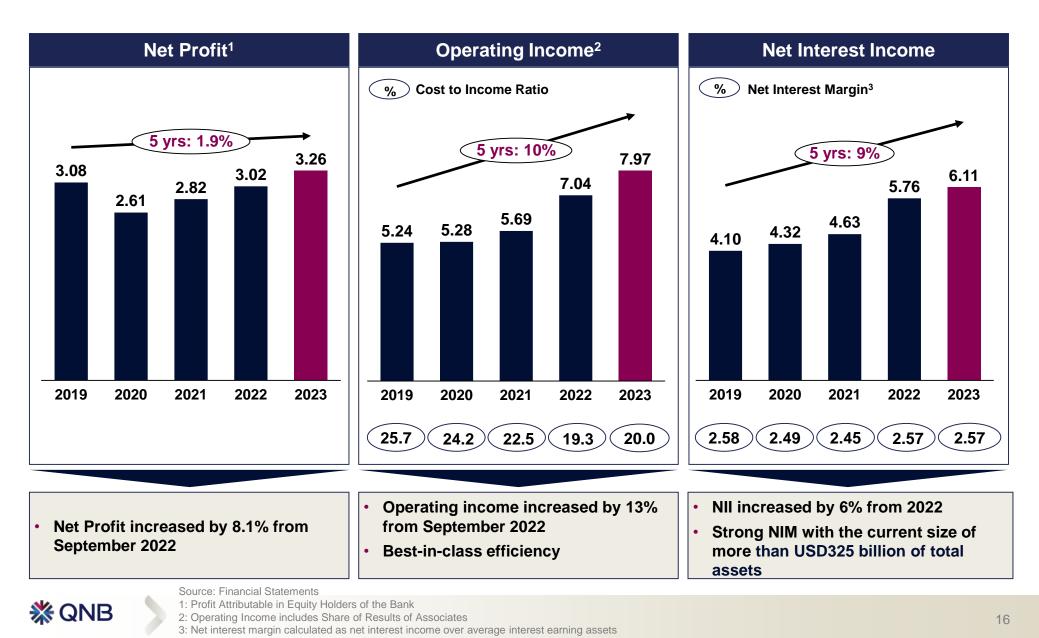
 Profit from international operations increased by USD0.25 Bn (42%) from 2021 to 2023

- Loans from Intl operations decreased by USD1.1 Bn (2%) from 2021 to 2023
- Deposits from Intl operations increased by USD1.6 Bn (2%) from 2021 to 2023

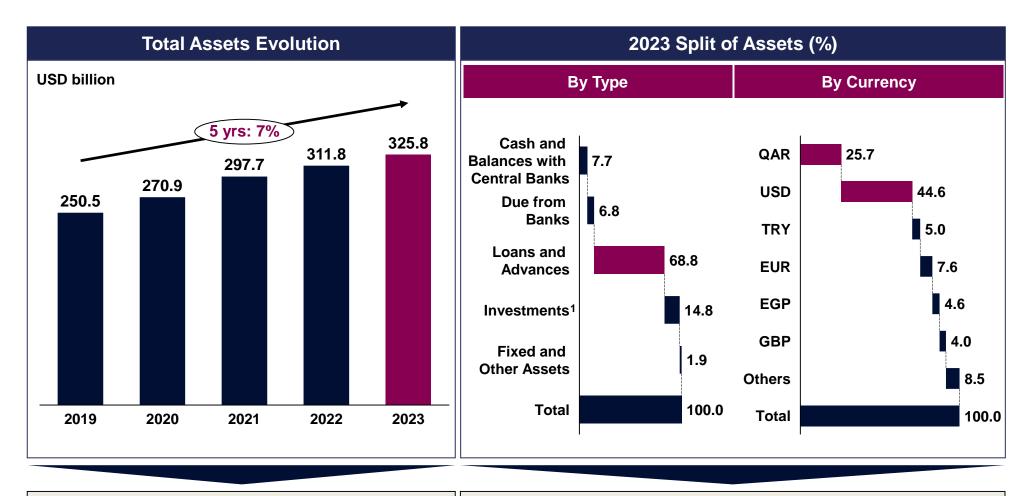


Consistent Profitability and Cost Discipline

Income Statement Breakdown (USD billion as at 30 September)



Asset growth driven by lending activities mainly in USD and QAR Assets Analysis (as at 30 September)



• Assets increased by 4% from September 2022

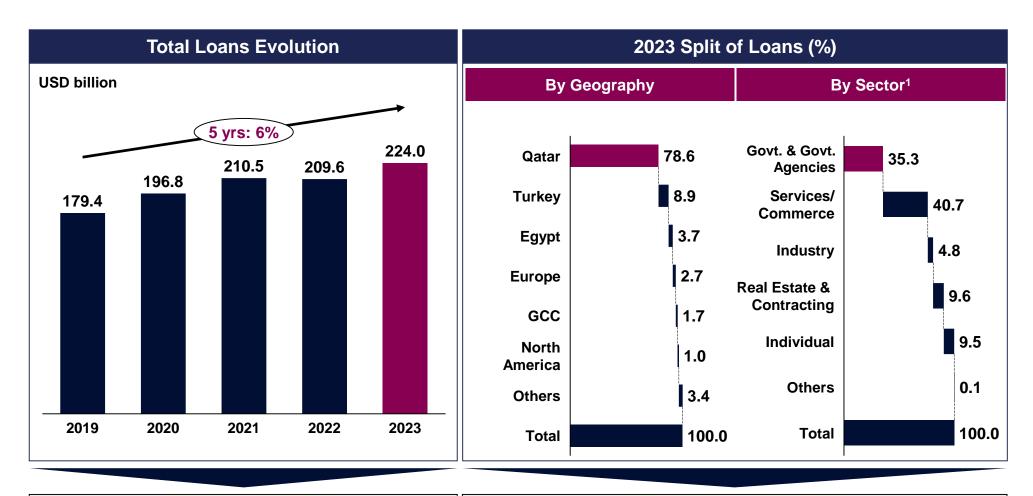
Loans and advances represent 69% of total assets

USD and QAR currencies account for about 70% of total assets



Stable loan momentum

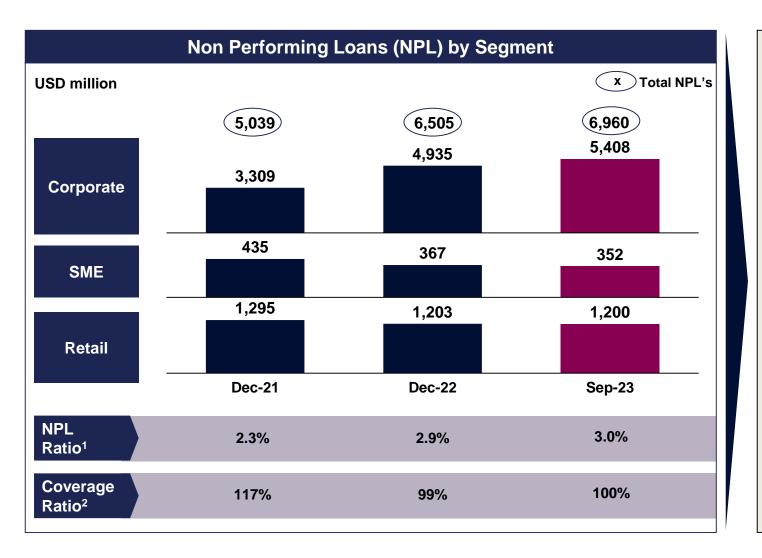
Loan Analysis (as at 30 September)



Loans increased by 7% compared	to September •	Loans denominated in USD represent 65% of total loans
2022	•	Loan exposures are of a high quality with 35% concentration to
 2018-2023 CAGR of 6% 		Government and public sector entities



High quality lending portfolio is underpinned by low NPL ratios Asset Quality Analysis (as at 30 September)



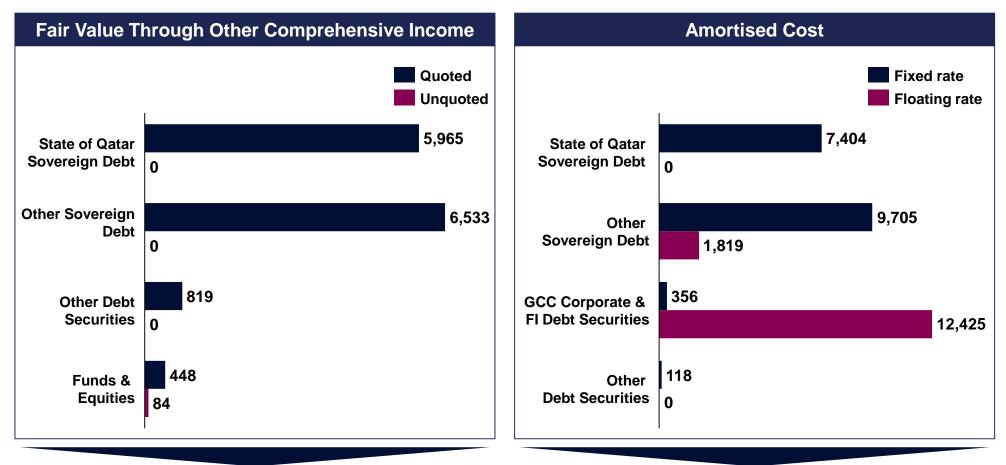
- QNB has continued to increase its provisions in response to the global economic situation on account of economic headwinds and uncertainties
- The bank's coverage ratio has remained robust amidst the economic slowdown, with a coverage of 100% as at September 2023
- Past dues are NPL after 90 days default
- There is an additional risk reserve of USD3,022 million which is greater than the 2.5% QCB requirements



Source: Financial Statements 1: % of NPLs over gross loans excluding interest receivables 2: % of provisions over NPLs (Stage 3 only)

High quality investment portfolio with 69% of securities rated AA or Sovereign

Investments Analysis (USD million as at 30 September 2023)

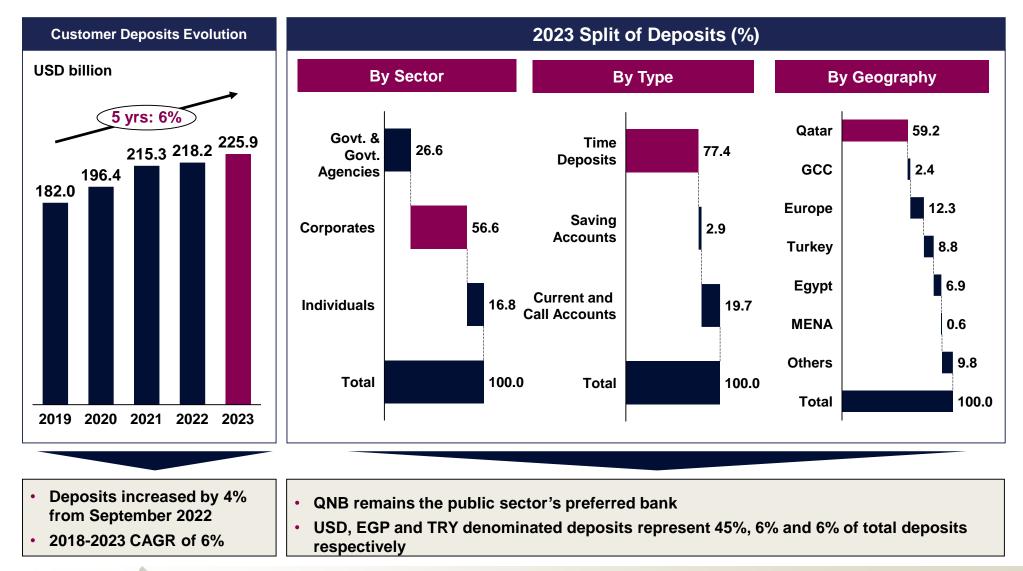


Quoted securities account for 99% of FVOCI Investment securities

Good mix of both fixed and floating rates securities

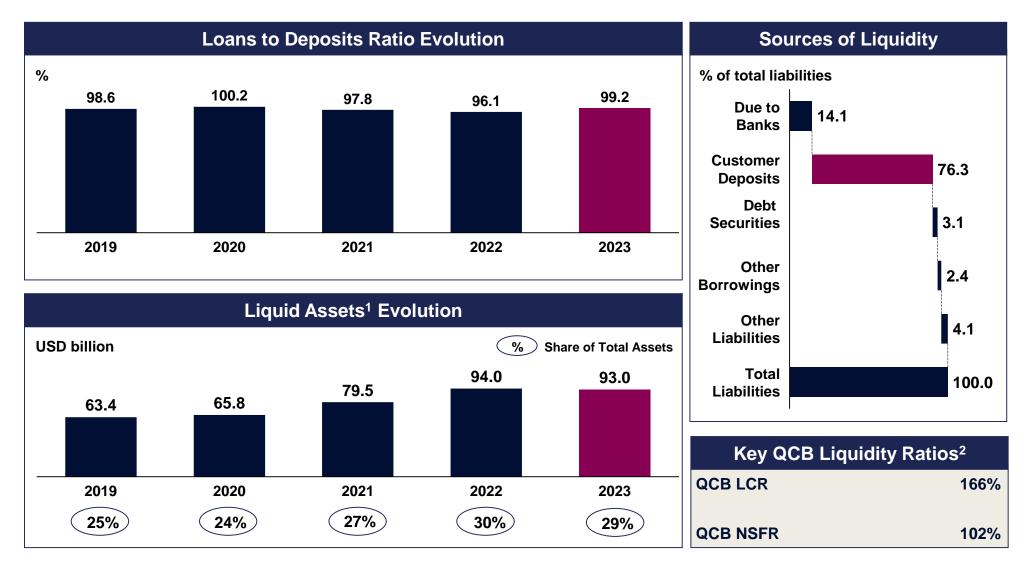


Robust growth in customer deposits and funding Funding Analysis (as at 30 September)





Solid liquidity profile Liquidity Analysis (as at 30 September)



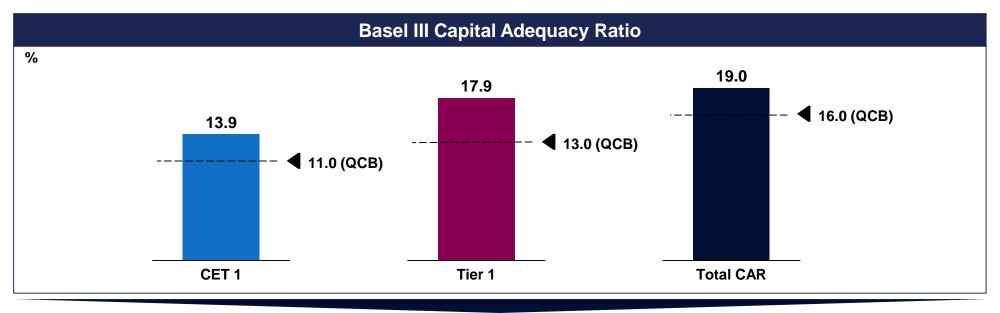
Source: Financial Statements

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1: Liquid Assets calculated as the sum of Cash and Balances with Central Bank, Due from Banks and Investment Securities 2: QCB Liquidity ratios are more restrictive than standard Basel definitions for non-resident deposits.

Strong capital adequacy ratio maintained above both QCB and Basel III requirements

Capital Analysis (as at 30 September)



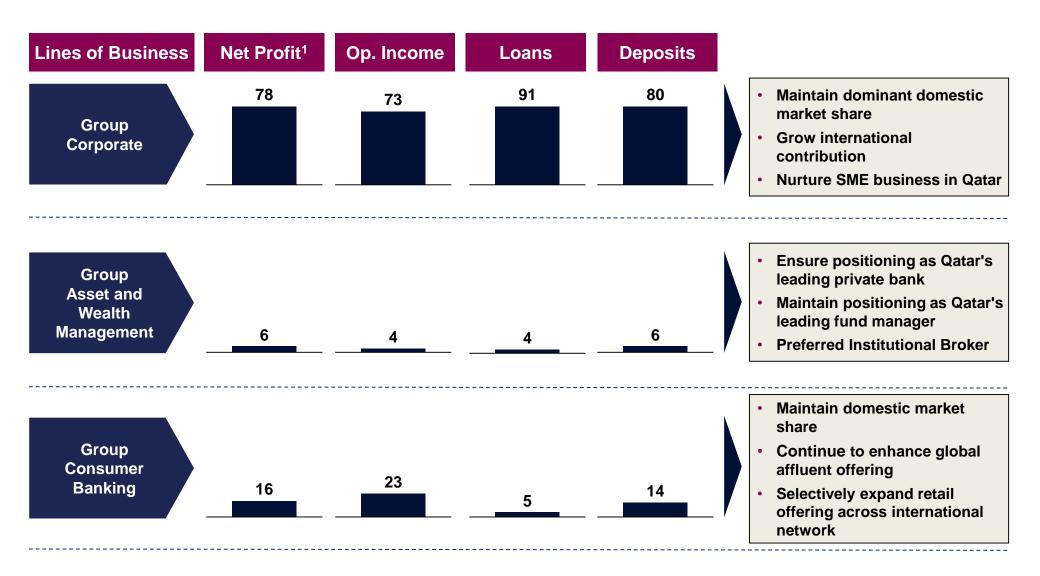
• Capital adequacy ratio is above QCB and Basel III requirements including the applicable DSIB buffer of 2.5%

Minimum CAR Requirements					
% Without buffers Capital DSIB Charge ICAAP Charge Tota				Total Requirement	
CET 1 ratio	6.0	2.5	2.5	-	11.0
Tier 1 ratio	8.0	2.5	2.5	-	13.0
Total CAR	10.0	2.5	2.5	1.0	16.0



Diversifying business mix will bolster sustainable growth

Business Mix Contribution (% share as at 30 September 2023)





IFRS 9 – Additional buffers for long-term earnings stability

Financial Impacts

QNB implemented IFRS 9 with effect from 1 January 2018 based on the QCB guidelines.
As per QCB instructions, ECL impact has been treated as Tier 2 Capital for CAR purposes with no amortisation of the transition impact.

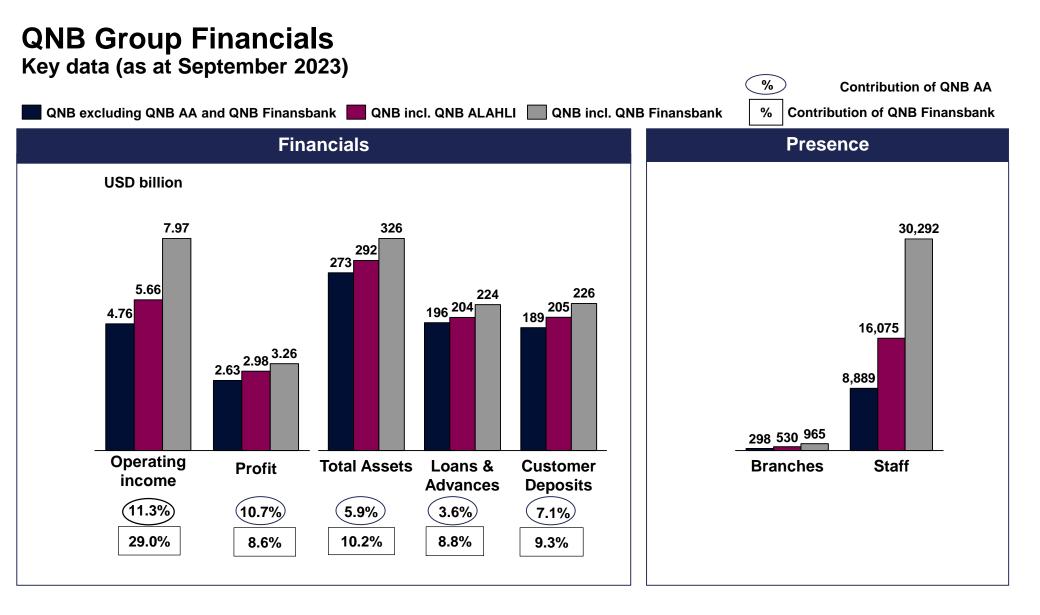
Coverage ratio ¹				
30 September 2023	Stage1	Stage 2	Stage 3	
Due from Banks and Balances with Central Banks	0.2%	4.3%	-	
Loans	0.3%	8.5%	100.5%	
Investments	0.1%	5.7%	95.3%	
Off balance sheet	0.2%	3.6%	27.8%	

Cost of Risk for Lending ²				
30 September 2023	Stage 1	Stage 2	Stage 3 (NPL)	Total
Cost of Risk	11bps	20bps	65bps	96bps



1: Coverage ratio is calculated as impairment allowance over gross exposures subject to ECL

2: Cost of Risk is calculated as annualised ECL charge on Loans & Advances over Average Gross Loans







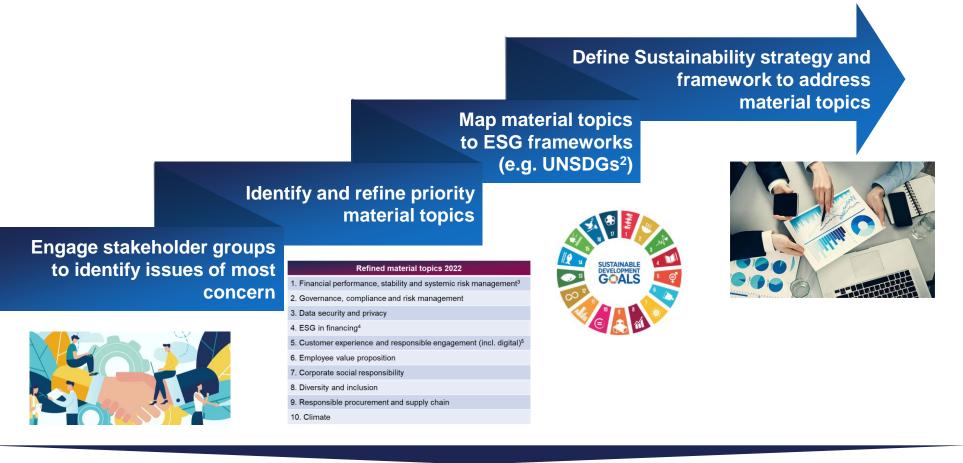
Sustainability

Sustainability entails delivering positive impact in the pillars and topics of Environmental, Social and Governance (ESG)

Universal sustainability topics mapped against the pillars of ESG					
ESG Pillars	Environmental	Social	Governance		
	Climate change	Human rights	Board oversight		
	Carbon emissions	Labour practices	Gender diversity		
	Resource scarcity	Talent management	Business ethics		
Sustainability topics	Energy efficiency	Inclusion and diversity	Code of conduct		
	Consumption	Data privacy	Cyber security		
	Waste	Community investment	Controversies		

QNB engages key stakeholder groups¹ to formulate, prioritise and report upon the sustainability topics most material to them

QNB stakeholder and material topic assessment approach



Based upon this approach QNB has compiled a comprehensive list of relevant economic, ethical, social and environmental impact areas



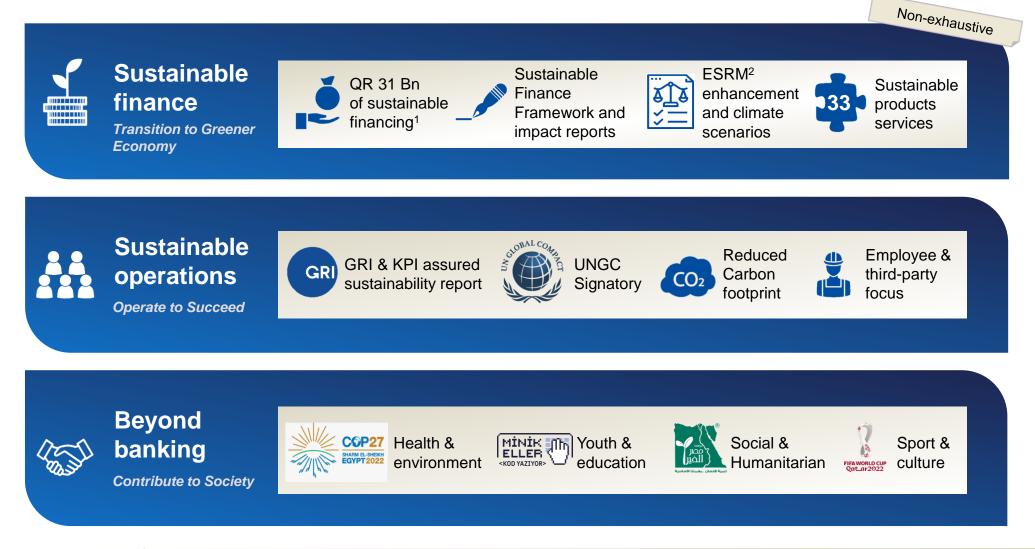
QNB has defined a sustainability framework and strategy along the pillars of ESG as well as incorporating material topics





QNB has delivered and achieved a number of key ESG milestones across all areas of our sustainability framework

As at 31 December 2022



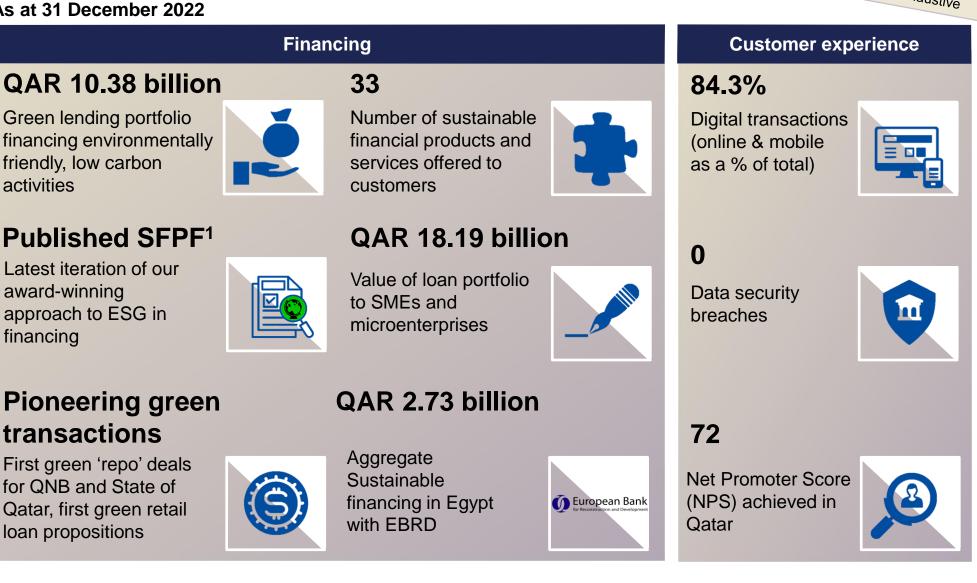


Sustainable finance at a glance

As at 31 December 2022

💥 QNB

Non-exhaustive



QNB's SFPF¹ is the first of its type in Qatar, market leading in region, and aligned with international principles to drive ESG financing





1 Sustainable Finance and Product Framework

2 Includes Manufacturing, Transportation, Energy, Non-Green hydrogen, in line with international/ regional peer frameworks

QNB's SFPF¹ framework has clearly defined use of proceeds categories for green and social projects to facilitate positive impact

Sustainable water and

wastewater

management

Treatment, urban

drainage systems, infrastructure

Pollution prevention

and control

Waste management

and recycling, landfill

gas capture, reduce

emissions to air

Green Bond/ Loan Use of Proceeds



Green buildings Certified buildings, top 15% most energy efficient buildings...

Renewable energy

Tidal. Geothermal

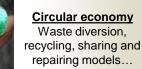
infrastructure







Climate change adaptation Adaptation infra, e.g. flood defences, early warning systems, carbon sequestration...









Social Bond/ Loan Use of Proceeds











Access to essential services Public, not-for-profit, free or subsidised essential services (e.g. healthcare and education, supporting vulnerable people)

Socio-economic advancement and empowerment - Loans to SMEs, microfinance and female led clients, as well as emphasis on employment creation

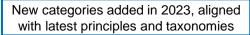
Social housing Development, construction and maintenance of affordable/ social housing

Affordable basic infrastructure Including clean drinking water, sewers, sanitation, transport and energy

Pandemic response R&D, operation and production of supplies to combat outbreak, and loans to businesses negatively impacted

Food security and sustainable food systems Fair trade certified farming

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Clean transportation Low carbon vehicles (EVs, hybrid, hydrogen) and supporting infrastructure

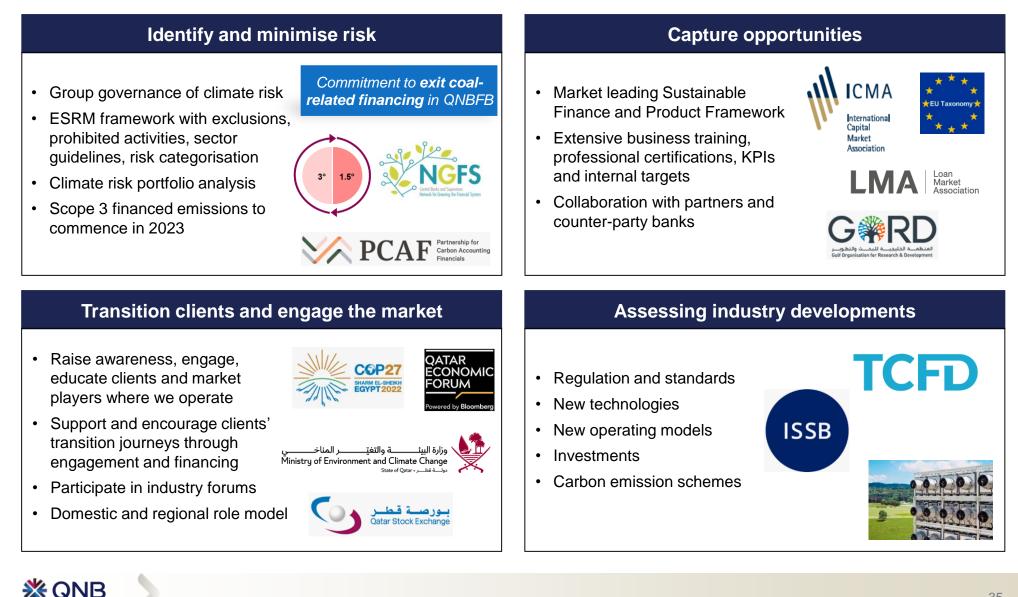


Energy efficiency District heating & cooling, Smart grids, battery storage, transmission efficiency

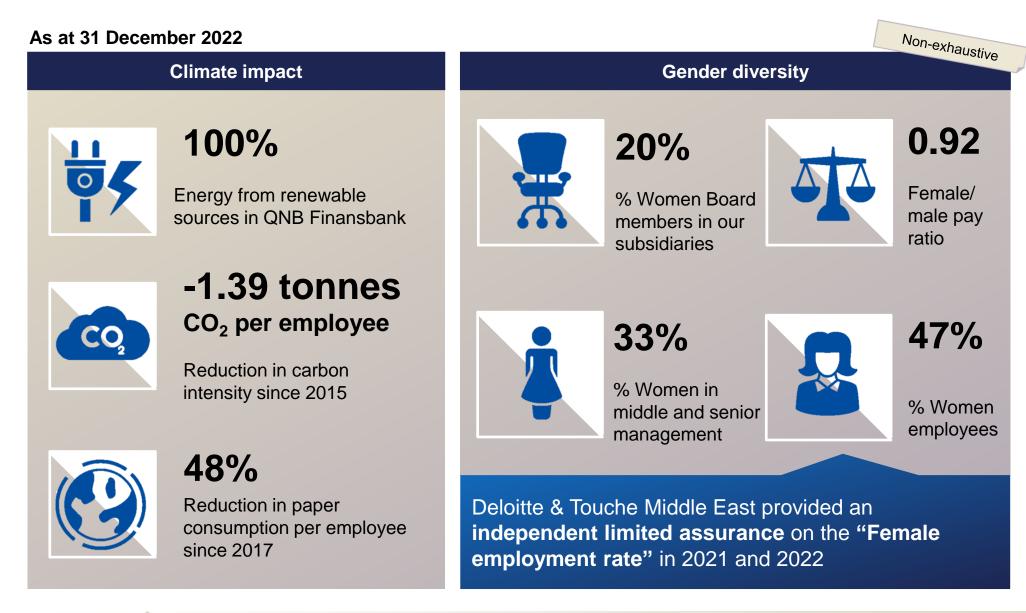


Sustainable management of living natural resources and land - Certified agri, forestry, biodiversity

QNB has taken proactive steps to address climate risk in financing



Sustainable operations at a glance



🗱 QNB

Integrating ESG into our operations to align with international best practices and embed sustainability in our DNA





QNB is recognised as a regional ESG leader and domestic champion through leading ESG ratings and internationally renowned awards

QNB ESG Ratings									
QNB Disclosures	YE 2020	YE 2020 YE 2021 YE 2022		Rank (GCC Banks)					
MSCI	Α	AA First in GCC	A	#2					
S&P Global	41 (59 th percentile)	42 (62nd percentile)	46 (83rd percentile)	#1					
	Medium risk (27.9)	Medium risk (22.4)	Medium risk (22.9)	#2					
CDP	D	D	С	#1					

International Sustainability Awards and Performance Recognitions

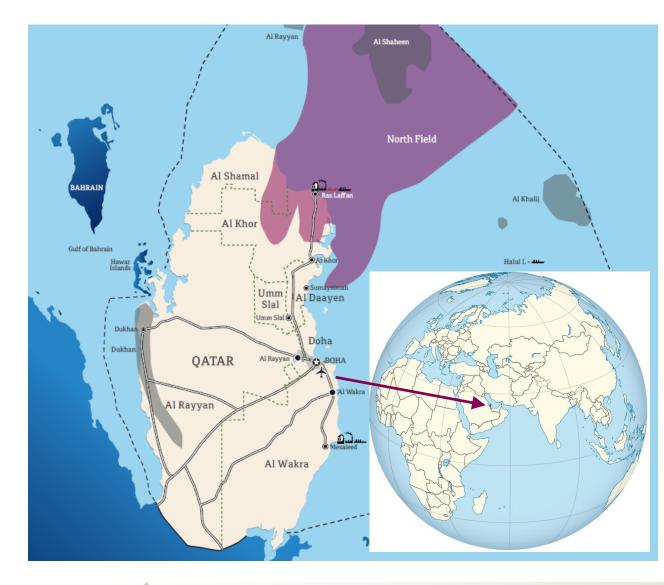






Economic Overview

Qatar is strategically located between Europe and Asia and possesses one of the largest gas reserves in the world

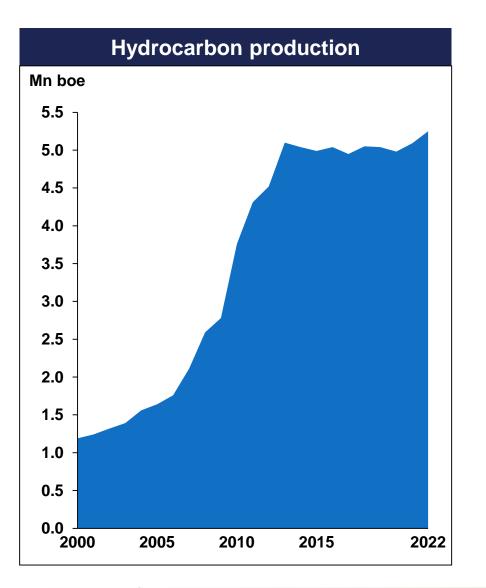


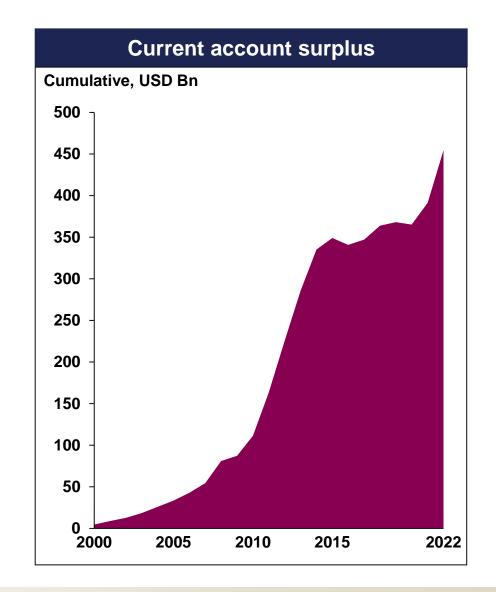
Comments

- Qatar is a peninsula located in the Persian Gulf and is a member of the Gulf Cooperation Council (GCC)
- Qatar's total population is around 3.05 million
- Qatar is endowed with the world's largest hydrocarbon reserves on a per capita basis
- Qatar's hydrocarbon reserves are mostly held in the North Field; the world's largest non-associated gas field
- Qatar is one of the world's largest exporters of liquefied natural gas (LNG)

🗱 QNB

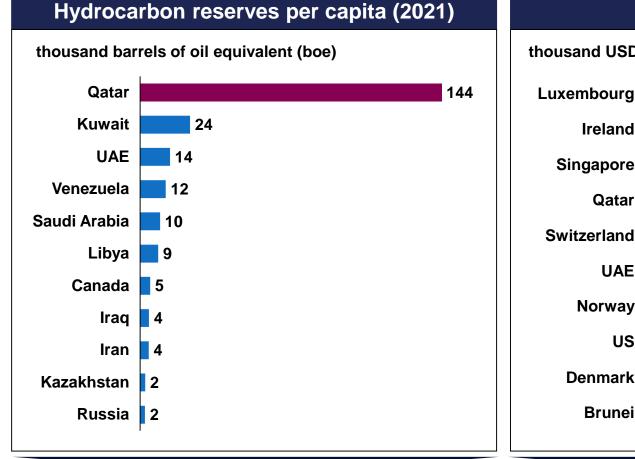
Qatar's hydrocarbon production generates significant wealth via exports and has fueled substantial current account surpluses

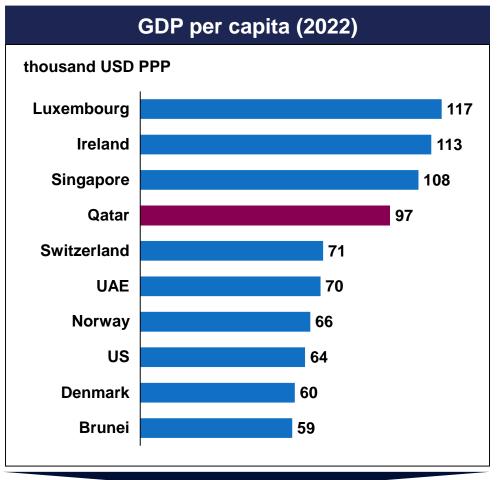




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The development of Qatar's vast hydrocarbon reserves make it one of the richest countries in the world



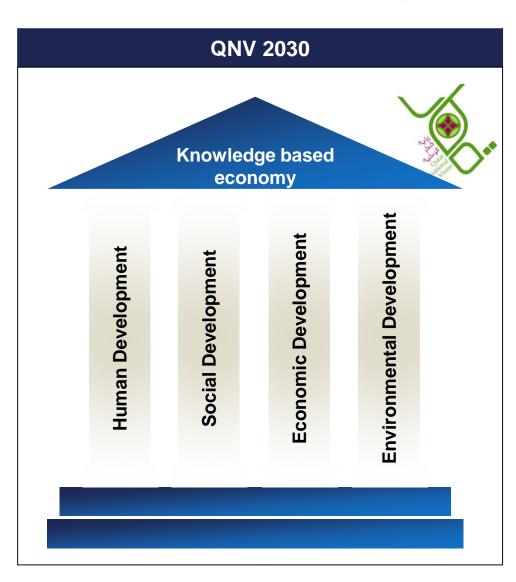


At current extraction rates, Qatar's proven gas reserves would last for over a hundred years

Development of the hydrocarbon sector has made Qatar one of the world's richest countries

💥 QNB

Qatar introduced the Qatar National Visions 2030 (QNV 2030) with the aim to transform the country into a knowledge-based economy



Comments

QNV 2030 aims to promote diversification away from oil and foster human, social, economic and environmental development:

Human development

 To enable all of Qatar's people to sustain a prosperous society

Social development

• To maintain a just and caring society based on high moral standards and capable of playing a prominent role in the global partnership for development

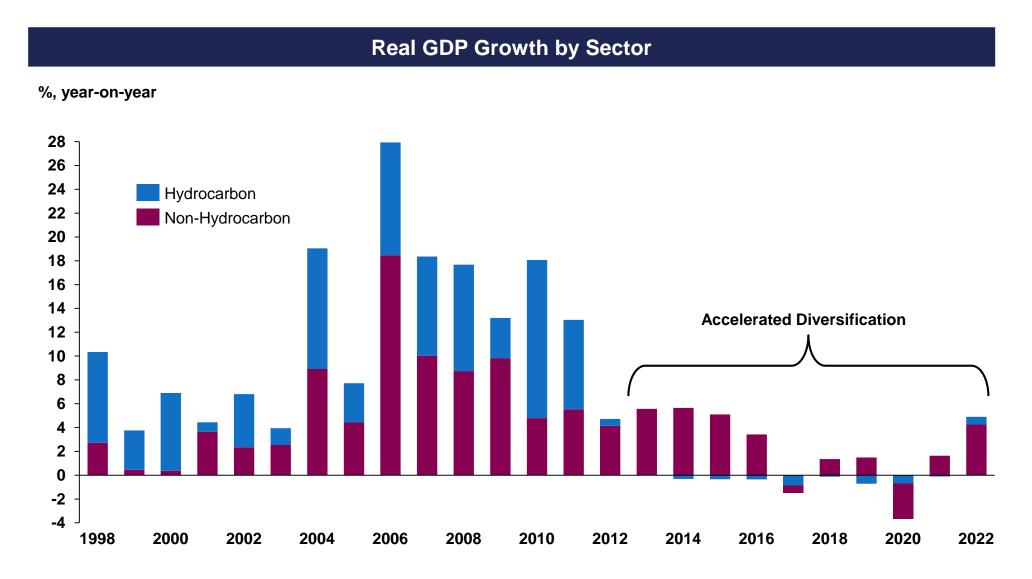
Economic development

 To achieve a competitive and diversified economy capable of meeting the needs of, and securing a high standard of living for, all its people for the present and for the future

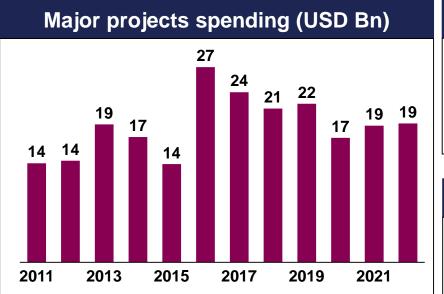
Environmental development

To ensure harmony among economic growth, social development and environmental protection

Economic diversification has accelerated over the last decade in order to achieve the QNV 2030



Qatar's transformation has been supported by a range of major infrastructure and investment spending programmes



Comments

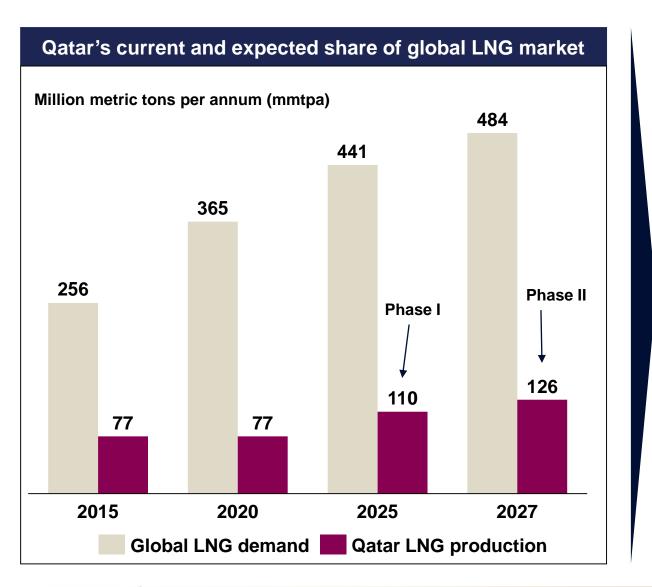
- QNV 2030 aims to promote more private sector engagement
- Attracting Foreign Direct Investment and improving the business environment will further support the private sector diversification
- The North Field Expansion, with all its ancillary projects, including petrochemical and shipping, involves a pipeline of more than USD 60 billion



Major Projects Planning*						
North Field South	Ras Laffan Petrochemical	Industries Qatar Ammonia Plant				
LNG Shipbuilding Program	Ras Laffan Helium Plant	PPP Projects				



Furthermore, Qatar will increase its LNG production by 64%, maintaining its position as the world's largest exporter



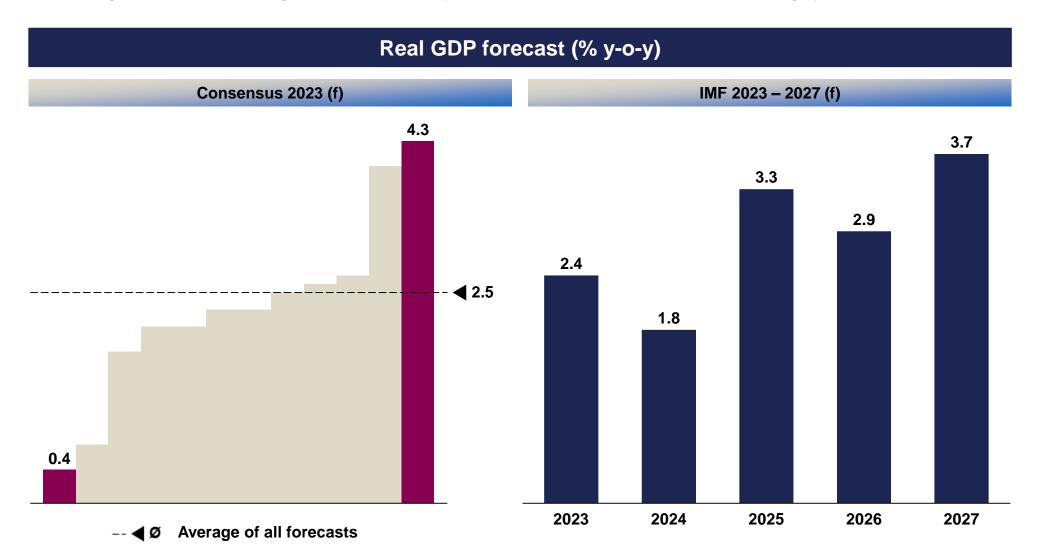
- Globally Qatar is the largest LNG exporter with a market share of 20-30% of total LNG exports
- In 2017, Qatar decided to lift the moratorium on the North Field output
- Six new LNG trains will increase Qatar's LNG production by 64% to 126 million tonnes per annum. There are two phases within the North Field Expansion:
 - Phase I, North Field East, will increase Qatar's annual production from 77 to 110 million tonnes, with first gas expected from four trains by 2025
 - Phase II, North Field South, will then further boost production to 126 million tonnes, with first gas by 2027
- The LNG expansion will also unleash further downstream growth, as abundant feedstock favors the petrochemical and manufacturing sector

Qatar has maintained a substantial trade surplus, with exports much greater than imports despite oil price volatility





Qatar's diversification and expansion efforts will continue and deliver strong economic growth today as well as in the coming years





Given its wealth and stable outlook, Qatar is one of the highest rated sovereigns in the world

	Standard & Poor's Sovereign Ratings*							Moody's Sovereign Ratings*					
	AAA	Germany, Canada, Switzerland, Norway, Sweden, Netherlands, Luxembourg, Singapore			Aaa	Germany, Canada, Switzerland, Norway, Sweden, Netherlands, Luxembourg, Singapore, US							
	AA+	US, Austria, Finland, Taiwan, Hong Kong				Aa1	Austria, Finland						
	AA	Qatar, France, UK, South Korea, Abu Dhabi, Ireland				Di,	Aa2	France, South Korea, Abu Dhabi					
ade	AA-						Aa3	Qatar, Czech Republic, Ireland, Taiwan, Hong Kong, UK					
ent Gr	A+					akia	A1	China, Japan, Kuwait, Estonia, Saudi Arabia					
Investment Grade	Α	Chile, Iceland, Spain, Saudi Arabia				A2	Chile, Iceland, Bermuda, Lithuania, Slovakia, Poland						
L	A-	Poland, Malaysia				A3	Slovenia, Malaysia						
	BBB+	Portugal, Thailand, Philippines, Croatia					Baa1	Thailand, Spain					
	BBB	Italy, Mexico, Indonesia, Panama					Baa2	Portugal, Mexico, Indonesia, Panama, Philippines, Croatia, Hungary, Kazakhstan					
	BBB- India, Hungary, Kazakhstan, Romania						Baa3	Italy, India, Romania					
	Non-Investment Grade												
Stan	ndard & Po	or's BB+	BB	BB-	B+	В	B-	CCC+	CCC	-CCC-	CC	С	
	Moody's Ba1 Ba2 Ba3 B1 B			B2	B3	Caa1	Caa2	Caa3	Са	С			



Qatar's banking and financial system remains resilient and healthy

Financial Soundness Indicators (2019-2022, %)						
	2019	2020	2021	2022		
Capital Adequacy						
Tier 1 capital/risk-weighted assets	17.5	17.6	18.0	18.1		
Regulatory capital/risk-weighted assets	18.6	18.8	19.2	19.3		
Asset Quality						
Non-performing loans/total loans	1.8	2.0	2.4	3.7		
Liquidity						
Liquid assets/total assets	30.2	28.1	28.4	26.3		
Total loans/total deposits	120.1	122.9	121.5	123.3		
Total loans/total assets	67.3	67.6	67.2	66.6		
Profitability						
Return on assets	1.6	1.4	1.4	1.4		
Return on equity	15.8	13.7	14.7	14.0		



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-These statements typically contain words such as "expects" and "anticipates" and words of similar import.

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